# Stock Exchange Announcement Total Produce plc

# Commenting on the results Carl McCann, Chairman, said:

"We are pleased that Total Produce plc was admitted to the IEX and AIM markets of the Dublin and London Stock Exchanges and its shares have traded since 2 January 2007. The strategy of the company is to continue to expand the business both organically and, in particular, by acquisition."

29 March 2007

For further information, please contact: Brian Bell, Wilson Hartnell PR Tel: +353-1-669 0030

# 2006 Financial summary

# **Demerger**

We are pleased to report that the demerger of the Fyffes' general produce and distribution businesses to Total Produce plc was successfully completed on 30 December 2006. Fyffes' shareholders received one new share in Total Produce for each share owned. Total Produce shares were admitted to the IEX and AIM markets of the Dublin and London Stock Exchanges and have traded actively since 2 January 2007. The carrying value of the assets of the businesses transferred to Total Produce amounted to €147.4m as set out below. This financial information has been prepared as if the Group had, in substance, been in existence in its current form since 1 January 2005, as further explained in note 1 of the accompanying preliminary financial information.

# Revenue

Total revenue at €1,861m was 11% higher than 2005 which was €1,676m. Revenue, excluding share of joint ventures and associates, of €1,577m, was up 16.3% on the €1,356m in 2005. The increase in revenue reflects the impact of the acquisition during the year of the second half of two joint venture operations, in Denmark and the UK, combined with strong organic growth in a number of key markets.

# **Operating profit**

Adjusted EBITA (which is operating profit, before exceptional items, amortisation, interest and tax, including the equivalent share of joint ventures operating profit - the calculation of which is set out in note 2 of the accompanying preliminary financial information) was €38.9m in 2006 as against €37.9m for 2005. The 2006 result includes the first time cost of rent payable to Blackrock International Land plc of €1.5m, for eight months to December, in respect of the properties previously owned by Total Produce. Excluding this, the like-for-like increase is adjusted EBITA was 6.7%. The increase in adjusted EBITA compared to the previous year reflects the impact of the organic growth in certain key markets and the acquisitions noted above, although these factors were partly offset by more difficult trading conditions in a number of locations in Europe. The statutory operating profit, after exceptional items, amortisation and the share of ventures/associates, interest and tax amounted to €21.8m in 2006, compared to €32.3m in the previous year, mainly reflecting the various exceptional items outlined below.

# Financial expense

The net financial expense for the year was €2.9m compared to €2.7m in 2005. The financial expense in 2006 should not be regarded as indicative of the future financial expense of Total Produce as it does not reflect the agreed initial capital structure following the demerger.

# Profit before tax

Adjusted profit before tax amounted to €36.1m, compared to €35m in 2005, the calculation of which is set out in note 2 of the accompanying preliminary financial information.

# **Taxation**

As set out in note 4 of the accompanying preliminary financial information, including the Group's share of the tax charge of its joint ventures and associates, which is netted in operating profit under IFRS, the underlying tax charge, exclusive of the impact of the once-off tax credits and the tax charge on exceptional items, amounted to 26.8%, compared to 32% in the previous year.

# **Minority interest**

The minority share of profits amounted to €.5m in the year compared to €7m in 2005, reflecting slightly lower profits in certain non-wholly owned businesses in Europe.

# Earnings per share

Adjusted fully diluted earnings per share, excluding exceptional items, non-recurring tax credits and the amortisation of intangible assets, as set out in note 5 of the accompanying preliminary financial information, amounted to €5.70 cent for the Group in 2006, compared to €4.76 cent in the previous year. Basic earnings per share for the year, before such adjustments, amounted to €2.02 cent, compared to €3.83 cent in 2005. Fully diluted earnings per share, before such adjustments, amounted to €2.00 cent, compared to €3.78 cent in the previous year.

## **Dividend**

The board envisages a likely dividend payment of between €1.50 cent and €1.75 cent in respect of 2007 subject to operating cash flows, capital and acquisition commitments.

# **Exceptional items**

# **Acquisitions**

Total Produce announced in January 2007 the acquisition of 100% of Redbridge Holdings Limited, the UK fresh produce company, for a consideration of €23m, including deferred consideration of €4.5m and assumed pension liabilities of €5.5m. Redbridge is a leading fresh produce company with strong market positions in the retail and wholesale sectors in the UK and annual turnover of Stg £236m (€352m).

Total Produce also announced in February 2007 a 50/50 joint venture with Tata with the objective of creating state-of-the-art distribution facilities for fresh produce across India. The initial investment by Total Produce will be €2.25m.

## Strategy and outlook

The strategy of the Group is to expand the business organically and by acquisitions, joint ventures and alliances. The Group, through its banking facilities and stock market quotation, has the resources to grow substantially by medium and large scale acquisitions. The ambition is to double turnover over the next five years.

The target is for EPS growth in the current year in the mid-single digit range. Trading in the first two months of the year has been in line with the Group's expectations.

Carl McCann, Chairman on behalf of the Board 29 March 2007

Copies of this announcement will be available on the company's website, <u>www.totalproduce.com</u> and from the company's registered office, Charles McCann Building, The Ramparts, Dundalk, Co. Louth.

# Total Produce plc Summary Group Income Statement for the year ended 30 December 2006 (unaudited)

	Pre- exceptional 2006 €000	Exceptional Items 2006 €000	Total 2006 €000	Pre- exceptional 2005 €000	Exceptional Items 2005 €000	Total 2005 €000
Revenue including Group share of joint ventures and associates Group revenue Cost of sales Gross Profit	1,860,892 1,577,056 (1,353,820) 223,236	<u>-</u> - -	1,860,892 1,577,056 (1,353,820) 223,236	1,676,206 1,355,973 (1,173,309) 182,664	- - - -	1,676,206 1,355,973 (1,173,309) 182,664
Distribution expenses Administration expenses Other operating expenses Other operating income Share of profit of joint ventures	(148,074) (42,784) (3,847) 3,135	(22,749) 9,550	(148,074) (42,784) (26,596) 12,685	(130,439) (26,167) (201) 3,086	(316) - (1,566) 1,136	(130,755) (26,167) (1,767) 4,222
and associates (net of tax) Operating profit Net financial expense Profit before tax Income tax expense Profit for the financial year	3,381 35,047	(13,199)	3,381 21,848 (2,932) 18,916 (5,356) 13,560	3,464 32,407	<u>688</u> (58)	4,152 32,349 (2,694) 29,655 (9,302) 20,353
Attributable as follows: Equity shareholders Minority interests			7,060 6,500 13,560			13,356 6,997 20,353
All activities were in respect of cont  Earnings per share - €cent	inuing operations.					
Basic Fully diluted			€2.02 cent €2.00 cent			€3.83 cent €3.78 cent

€5.70 cent

€4.76 cent

Adjusted fully diluted

# Total Produce plc Summary Group Statement of Recognised Income and Expense for the year ended 30 December 2006 (unaudited)

	2006 €000	2005 €000
Movement on translation of net investment in foreign operations	3,639	(967)
Revaluation gains on property	-	12,742
Deferred tax arising on revaluation of property	-	(3,077)
Revision to deferred tax provision on revaluation reserve	585	_
Share of joint ventures revaluation on property	-	722
Deferred tax on joint ventures revaluation gains on property	-	(12)
Fair value adjustment on equity investments	1,400	(1,400)
Effective portion of cashflow hedges	(61)	61
Deferred tax on effective portion of cashflow hedges	9	(9)
Actuarial gain/(loss) recognised on defined benefit pension schemes	6,315	(3,282)
Deferred tax on actuarial gain/(loss) on defined benefit pension schemes	(236)	410
Share of actuarial loss on joint ventures defined benefit pension schemes	(609)	(585)
Deferred tax on actuarial loss on joint ventures defined benefit pension schemes	<u>149</u>	135
Net income recognised directly in equity	11,191	4,738
Profit for the year	<u>13,560</u>	<u>20,353</u>
Total recognised income and expense	<u>24,751</u>	<u>25,091</u>
Attributable as follows:		
Equity shareholders	17,838	17,087
Minority interest	6,913	8,004
	<u>24,751</u>	<u>25,091</u>

# Total Produce plc Summary Group Balance Sheet as at 30 December 2006 (unaudited)

Summary Group Zummee sheet as at ev December 2000 (unadated)	2006 €000	2005 €000
NT	2000	2000
Non-current assets	112.040	124766
Property, plant and equipment	112,049	134,766
Investment property	9,009	10,543
Goodwill & Intangible assets	95,895	79,941
Other receivables	1,627	1,116
Investments in joint ventures and associates	26,859	42,057
Equity investments	11,011	16,524
Employee benefits	3,047	4.070
Deferred tax assets	<u>4,502</u>	4,070
Total non-current assets	<u>263,999</u>	<u>289,017</u>
Current assets		
Inventories	30,342	28,206
Trade and other receivables	221,351	163,258
Derivative financial instruments	17	-
Non-trade receivables due from Fyffes plc and subsidiaries	-	226,655
Cash and cash equivalents	87,909	55,043
Total current assets	<u>339,619</u>	473,162
Total assets	<u>603,618</u>	<u>762,179</u>
Equity		
Called-up share capital	3,510	3,426
Share premium	251,990	251,079
Other reserves	(108,063)	(88,827)
Total shareholders' equity	147,437	165,678
Minority interest	48,501	46,004
Total equity and minority	<u>195,938</u>	211,682
Non-current liabilities		
Interest-bearing loans and borrowings	60,066	29,133
Employee benefits	3,237	6,623
Deferred government grants	2,081	2,248
Other payables	538	520
Provisions	4,384	28,151
Corporation tax payable	7,785	8,085
Deferred tax liabilities	<u>15,047</u>	21,121
Total non-current liabilities	<u>93,138</u>	95,881
Current liabilities		
Interest-bearing borrowings	22,178	39,686
Trade and other payables	227,628	169,413
Non-trade payables to Fyffes plc and subsidiaries	15,667	234,340
Provisions	46,406	5,930
Derivative financial instruments	3	69
Corporation tax payable	2,660	5,178
Total current liabilities	314,542	454,616
Total liabilities	<u>407,680</u>	550,497
Total liabilities and equity	<u>603,618</u>	<u>762,179</u>

# Total Produce plc Summary Group Cash Flow Statement for the year ended 30 December 2006 (unaudited)

	2006 €000	2005 €000
Cash flows from operating activities (Note 9.1) Cash flows from investing activities (Note 9.2) Cash flows from financing activities (Note 9.3)	38,811 (45,481) <u>47,812</u>	31,222 (11,626) <u>(7,716)</u>
Net movement in cash and cash equivalents Cash and cash equivalents, including bank overdrafts at 1 January Translation adjustment on cash and cash equivalents	41,142 42,882 1,018	11,880 30,893 <u>109</u>
Cash and cash equivalents, including bank overdrafts at 30 December	<u>85,042</u>	42,882
Reconciliation of total net funds		
Increase in cash and cash equivalents Net (decrease)/increase in debt Capital element of finance lease payments Other movements on finance leases Translation adjustment	41,142 (22,634) 1,083 (516) <u>366</u>	11,880 6,062 1,394 (346) <u>18</u>
Movement in net funds Net funds at the beginning of the year	19,441 (13,776)	19,008 (32,784)
Net funds at the end of the year	<u> 5,665</u>	(13,776)

# Total Produce plc Notes to Preliminary Results (unaudited) for the year ended 30 December 2006

# 1. Basis of preparation

Total Produce plc was incorporated on 6 October 2006 for the purposes of the demerger by Fyffes plc of its General Produce and Distribution business. The demerger was approved by Fyffes plc shareholders at an EGM on 5 December 2006. The demerger was effected on 30 December 2006 by Fyffes plc transferring companies and businesses, the net assets of which had a carrying value of €147.4m to Total Produce plc in exchange for the issuance of Ordinary Shares in Total Produce plc to Fyffes plc shareholders on the basis of one share in Total Produce plc for one share held in Fyffes plc.

The business demerged to Total Produce plc was a separate segment in the Fyffes plc consolidated financial statements and was distinguishable both operationally and for financial reporting purposes from the other operations of Fyffes plc. This preliminary financial information of Total Produce plc and subsidiaries ("the TP Group") has been derived from the consolidated financial statements of Fyffes plc for the year ended 31 December 2006 which have been prepared in accordance with International Financial Reports Standards (IFRS) as endorsed by the EU Commission on the basis set out below.

This preliminary consolidated financial information for the TP Group has been prepared as if the TP Group had always existed separately from Fyffes plc and consequently reflects;

- in the summary group balance sheet the net assets of the businesses transferred to Total Produce plc on 30 December 2006 and the comparative amounts reflect the net assets of those same businesses as they were included in the consolidated financial statements of Fyffes plc at 31 December 2005;
- in the summary group income statement, summary group statement of recognised income and expenses and summary group cash flow statement, the results, performance and cashflows of those businesses for the year to 30 December 2006 and 31 December 2005, as they were recorded in the consolidated financial of Fyffes plc for those years;

in accordance with the accounting polices as set out in TP Group's Admission Document published on 2 January 2007.

In accordance with Section 62 of the Companies Act 1963, the ordinary shares issued by Total Produce plc have been recorded at fair value of €255.5m, based on the average market capitalisation of Total Produce plc over the first five days post demerger.

The difference between the carrying value of the investment recorded in the Company balance sheet at fair value and the pre-existing carrying value of the assets and liabilities transferred has been recognised as a demerger deficit in other reserves within equity.

The amounts shown for all reserves prior to the date of the demerger, except for the share premium and demerger reserve are the amounts which would have been recorded if the TP Group had always existed as a separate group.

The comparative amounts shown for share capital in issue reflects the actual shares in issue in Fyffes plc that ranked for dividend, as on the date of demerger each holder of a Fyffes share that ranked for dividend received one share in Total Produce plc. Consequently, the weighted average number of shares in issue used in calculating earnings per share reflects the movements that occurred in the share capital of Fyffes plc over the period.

# 2. Adjusted profit before tax, EBITA and minority interests

	2006 €000	2005 €000
Profit before tax per Income Statement  Adjustments	18,916	29,655
Exceptional items (see note 3 below)	13,199	58
Group share of tax charge of joint ventures and associates	894	2,186
Amortisation of intangible incl share of joint ventures	<u>3,063</u>	<u>3,110</u>
Adjusted profit before tax	<u>36,072</u>	35,009
Exclude		
Financial expense – group	2,932	2,694
Financial expense – share of joint ventures and associates	(70)	151
Adjusted EBITA	<u>38,934</u>	<u>37,854</u>

Total Produce believes that adjusted profit before tax and adjusted fully diluted earnings per share (note 5 below) are the appropriate measures of the underlying performance of the Group, excluding exceptional items and amortisation charges. Similarly, adjusted earnings before interest, tax, exceptional items and amortisation (adjusted EBITA) are a more indicative reflection of the underlying operations particularly given changes in the capital structure of the Group following its demerger from Fyffes plc on 30 December 2006.

# 3. Exceptional items

	2006 €000	2005 €000
Impairment losses	(22,749)	_
Gain on disposal of leasehold interest in property	3,430	-
Fair value gain on investment properties	6,120	1,136
Share of fair value gain on joint ventures/associates investment properties (net of tax)	-	688
Loss on disposal of investment property to Fyffes plc	-	(1,566)
Impairment of property, plant and equipment		(316)
Total exceptional items per income statement	<u>(13,199)</u>	<u>(58)</u>

During the year, the Group recognised impairment losses arising from changes in a number of the businesses giving rise to an aggregate non cash charge in the income statement of 22.7m. This comprises a 6.3m reduction in the carrying value of intangible assets, a 7.4m reduction in the carrying value of joint ventures and a 9.1m charge in relation to the value of other equity investments including a 1.4m fair value reserve recognised in the prior year but now written off in the income statement. Exceptional operating income comprises the gain on disposal of a leasehold interest on a property occupied in Ireland giving rise to a gain of 3.4m and a fair value adjustment of 6.1m on an investment property in the UK.

## 4. Income Tax

	2006 €000	2005 €000
Tax charge per Income Statement Group share of tax charge of its joint ventures/associates netted in profit before tax	5,356 <u>894</u>	9,302 2,186
Total tax charge	6,250	11,488
Adjustments Deferred tax on amortisation of intangibles (including share of joint ventures/associates) Tax impact of exceptional items Once-off tax credits arising on demergers during the year	2,500 (2,688) <u>3,605</u>	469 (755)
Tax charge on underlying activities	9,667	11,202

Including the Group's share of the tax charge of its joint ventures and associates amounting to  $\bigcirc$ 0.9m (2005:  $\bigcirc$ 2.2m), which is netted in operating profit in accordance with IFRS, the total tax charge for the year amounted to  $\bigcirc$ 3m (2005:  $\bigcirc$ 1.5m).

Excluding the impact of once-off tax credits, deferred tax credits related to the amortisation of intangibles and the tax effect of exceptional items, the underlying tax charge for the year was  $\Theta.7m$  (2005:  $\Theta.7m$ ), equivalent to a rate of 26.8% (2005: 32.0%) when applied to the Group's adjusted profit before tax.

# 5. Earnings per share

	2006 €000	2005 €000
Profit for financial year attributable to equity shareholders	<u>7,060</u>	<u>13,356</u>
	'000	'000
Weighted average number of shares for basic earnings per share calculation (note 1)	349,951	348,971
Weighted average number of options with dilutive effect (note 1)	3,857	4,541
Weighted average number of shares for fully diluted earnings per share calculation (note 1)	<u>353,808</u>	<u>353,512</u>
Basic earnings per share - €cent	<u>2.02</u>	<u>3.83</u>
Diluted earnings per share - €cent	<u>2.00</u>	<u>3.78</u>
Adjusted fully diluted earnings per share	2006 €000	2006 €cent per share
Profit for financial year attributable to equity shareholders  Adjustments:	7,060	2.02
Impairment losses (Note 3)	22,749	6.50
Profit on disposal of leasehold interest	(3,430)	(0.98)
Fair value movement on investment properties Amortisation of intangible assets	(6,120) 3,063	(1.75) 0.88
Tax effect of exceptional items and amortisation charges	(3,417)	(0.98)
Minority impact of exceptional items	282	0.08
Impact on earnings of dilutive share options		(0.07)
Adjusted fully diluted earnings – 2006	<u>20,187</u>	<u> 5.70</u>
	2005	2005
	€000	€cent
Profit for financial year attributable to equity shareholders <b>Adjustments:</b>	13,356	per share 3.83
Fair value movement on investment properties	(1,136)	(0.32)
Share of joint ventures fair value movement on investment properties	(688)	(0.20)
Impairment of property, plant and equipment	316	0.09
Loss on disposal of investment property to Fyffes plc	1,566	0.45
Amortisation of intangible assets	3,110	0.89
Tax effect of exceptional items and amortisation charges Impact on earnings of dilutive share options	286	0.08 (0.06)
impact on carnings of unduve share options	<del>_</del>	(0.00)
Adjusted fully diluted earnings - 2005	<u>16,810</u>	<u>4.76</u>

Adjusted fully diluted earnings per share is calculated to adjust for exceptional items, intangible amortisation, related tax charges/credits and the impact of share options with a dilutive effect

# 6. Employee post employment benefits

	2006	2005
	€000	€000
Deficit at beginning of year	(6,623)	(3,971)
Current/past service cost less net finance income recognised in income statement	(2,642)	(1,686)
Actuarial gain/(loss) recognised in statement of recognised gains and losses	6,315	(3,282)
Contributions to schemes	2,760	<u>2,316</u>
Deficit at end of year	(190)	(6,623)
Related deferred tax asset	<u>592</u>	828
Net asset/(deficit)	<u>402</u>	(5,795)

The table summarises the movements in the net deficit on the Group's various defined benefit pension schemes in Ireland, the UK and Continental Europe. As a consequence of the demerger from Fyffes plc, separate defined benefit pension schemes now exist for Total Produce employees. The figures above reflect the pension assets and liabilities in respect of the employees who have transferred to Total Produce.

The current/past service cost is charged in the Income Statement, net of the finance income on scheme assets. Actuarial gains/(losses) are recognised in the Statement of Recognised Income and Expense. The reduction in the scheme's deficit during the year arose mainly as a result of the increase in long term international bond rates.

# 7. Summary Statement of Movement in Shareholders' Equity

	2006 €000	2005 €000
Total shareholders' equity at beginning of year	165,678	157,666
Total recognised income and expense	17,838	17,087
Dividends paid to Fyffes plc and subsidiaries	(4,534)	(21,503)
Distribution in specie arising from property demerger	(39,346)	_
Movement in funding balance with Fyffes	7,801	12,428
Total shareholders' equity at end of year	<u>147,437</u>	<u>165,678</u>

During the year, dividends of €4.5m were recognised (2005: €21.5m) and paid to Fyffes plc, the legal parent at the date of such distributions.

As part of the distribution by Fyffes plc of its property undertakings to Blackrock International Land plc, fair value gains of €39.3m recognised in respect of properties held by entities in its General Produce and Distribution business were distributed to Fyffes plc.

# 8. Assets and liabilities acquired by Total Produce plc arising from demerger by Fyffes of its General Produce and Distribution business

The following table summarises the carrying value of net assets in the businesses which were transferred to the Group arising from the demerger by Fyffes plc of its General Produce and Distribution business.

Carrying value of assets transferred from Fyffes plc	€m
Property, plant and equipment and investment property	121.0
Investment in joint ventures and associates	26.9
Other equity investments	11.0
Net working capital	23.0
Net funds	5.7
Net amount due to Fyffes in connection with demerger	(15.7)
Corporation tax liabilities – current and non-current	(10.4)
Deferred tax liabilities (net)	(10.5)
Net liability on defined benefit pension schemes	(0.2)
Provisions – current and non-current (mainly deferred consideration)	(50.8)
Minority interests	<u>(48.5)</u>
Aggregate tangible net assets transferred	51.5
Goodwill and intangible assets on businesses demerged	95.9
Aggregate carrying value of assets transferred	<u>147.4</u>

In accordance with the terms of the demerger, the agreed initial net debt of the Group, defined as cash and cash equivalents less current and non-current bank debt and finance lease obligations, amounts to  $\le 0$  million. Such net cash balances in the Group at 30 December 2006 amounted to  $\le .7$ m. The Group also has net amounts payable to Fyffes, other than trade related balances, which arose in connection with the demerger amounting to  $\le 15.7$ m, which when settled will leave the Group with the agreed pro-forma  $\le 10$  million initial net debt.

# 9.1 Cash flow from operations

	2006 €000	2005 €000
Profit for the year	13,560	20,353
Taxation expense	5,356	9,302
Tax paid	(12,255)	(10,695)
Gain on disposal of property, plant and equipment	(610)	-
Depreciation of property, plant and equipment	12,294	10,582
Fair value movement on investment properties	(6,120)	(1,136)
Impairment of property, plant and equipment	-	316
Impairment of intangible assets	6,274	-
Impairment of joint ventures	7,403	-
Impairment of trade investments	9,072	-
Amortisation of grants	(323)	(305)
Net loss on disposal of investment property	-	1,566
Defined benefit pension scheme expense	2,642	1,686
Contributions paid to defined benefit pension schemes	(2,760)	(2,316)
Amortisation of intangible assets	3,020	3,110
Share of profits of joint ventures and associates	(3,381)	(4,152)
Net interest expense	2,932	2,781
Interest received less interest paid	(2,007)	(1,600)
Movement in working capital	<u>3,714</u>	1,730
Cash generated from operating activities	<u>38,811</u>	31,222
9.2 Cash flows from investing activities		
Acquisition of subsidiary, net of cash acquired	(10,255)	(668)
Investment in and advances to joint ventures	(2,498)	(86)
Payments of deferred consideration	(5,076)	(2,701)
Acquisition of property, plant and equipment and investment property	(27,476)	(10,991)
Proceeds from disposal of property, plant and equipment and investment property	1,580	2,134
Dividends received from joint ventures and associates	80	722
Acquisition of other equity investments	(1,991)	(36)
Other	<u>155</u>	=
Cash flows from investing activities	<u>(45,481)</u>	(11,626)
9.3 Cash flows from financing activities		
Not increase/(raduction) in harrowings	22,634	(6.062)
Net increase/(reduction) in borrowings	22,034 34,099	(6,062) 26,694
Net cash movement in balance with Fyffes Capital element of lease payments	,	(1,394)
Dividends paid to equity shareholders	(1,083) (4,534)	(21,503)
Capital injection by minority interest	(4,534) 116	(21,303)
Dividends to minority interest	(3,420)	- (5 /51)
Dividends to lillionty litterest	<u>(3,440)</u>	(5,451)
Cash flows from financing activities	<u>47,812</u>	<u>(7,716)</u>

# 9.4 Analysis of movement in net funds in the year

	Opening 2006 €000	Cash Flow €000	Non-Cash Movement €000	Translation €000	Closing 2006 €000
Bank balances	42,377	2,906	2000	815	46,098
Call deposits	12,666	28,738		407	41,811
Cash and cash equivalents per balance sheet	55,043	31,644		1,222	87,909
Overdrafts	(12,161)	9,498		<u>(204)</u>	<u>(2,867)</u>
Cash and cash equivalents per cash					
flow statement	42,882	41,142		1,018	85,042
Bank loans - current	(27,726)	9,793		(391)	(18,324)
Bank loans - non-current	(26,543)	(32,427)		(261)	(59,231)
Finance leases	(2,389)	<u>1,083</u>	<u>(516)</u>		(1,822)
<b>Total net funds</b>	(13,776)	19,591	<u>(516)</u>	<u>366</u>	<u>5,665</u>